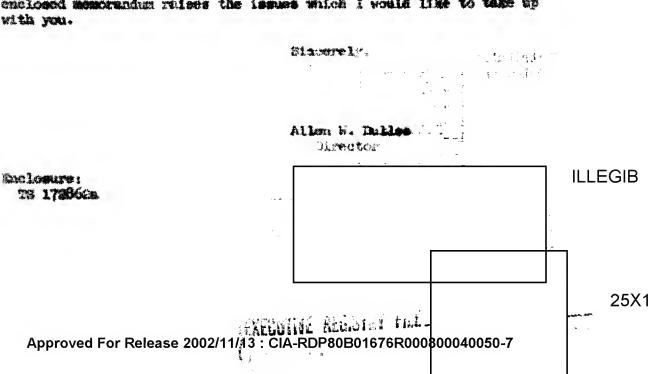
Honorable Roswell Gilpatric Deputy Secretary of Defense Department of Defense Washington 25, D. C.

Bear Ros:

On 8 March Mi Black at your request sent as the JCS paper of 2 March 1961 on "The Fatablishment of a Defence Intelligence Agency." I had mentioned this to you at our last Wednesday's lumcheon.

I appreciate the purposes of this exercise and on well source that many of the issues discussed touck my own responsibilities only generally. Of these there is one upon which I feel some meed for clarification: The relationship between the MIA discussed in the early paragraphs and the separate service intelligence organizations discussed in paragraph 7. This latter paragraph can be read as expressing a philosophy differing from that which underlies the JKS peper as a whole.

As to matters which lie closer to my own responsibilities, the enclosed memorandum raises the issues which I would like to take up with you.



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## MEMORANDUM RE JOS PAPER OF 2 MARCH 1961 SWITTING

## 1. Military Intelligence Board (JC394-117-61, page 1, page 3)

I fully recognize the importance of a consultative group during the period of transition when matters pertaining to the reorganization will have to have the consideration of the several parties at interest. You will understand my concern last this Board become a formalised institution whose activities would, in part, duplicate those within the responsibility of the United States Intelligence Board. With such a Roard, the BOD position may become fixed and formalized on certain intelligence issues even before the BOD members of USIS had the opportunity to consider the views of other USIS members.

#### 2. Membership on USIS (Appendix, page &, pure. &)

I would welcome any arrangements the Secretary of Dafense desires for representation of the defense agencies on the USIB. The only point I would stress is that the membership of the heard should take into account the location of the actual substantive intelligence-producing resources of the Department. So long as these remain with the Services, they should participate in the final process of developing national estimates and in dealing with problems relating to intelligence collection priorities, etc. I would also urge that the Director, MSA, remain a member of USIB because of the latter's responsibility for policy guidance to MSA and the dependence of the Department of State and CIA on the effective performance of MSA's functions.

## 3. Relation of NBA to the JCS (Appendix, page 5, pare. 58(3))

Where the responsibility for the management of MMA is placed within the DOD should, of course, be determined by the Secretary of Defense. Whatever that determination may be, I would stress the importance of retaining, undisturbed, the responsibility of USIB to give MSA policy guidance and to insure that the pressing meeds of all USIB manhers were adequately served. I see no reason to change the present arrangements which lodge management in the DOD.

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## 4. Current Intelligence (Appendix, page 5, pare. 12(2))

The planned current intelligence publication by replacing several existing dailies now produced by the Services is, I feet, an important step is the direction of consolidation and elimination of daplication in departmental military current intelligence. I gather from the proposed charter that it will include not only military intelligence items but also political, economic, and sociological intelligence without provision of "coordination" outside the Department of Defense. It is not clear whether the proposal outlined in Annex C describes a departmental intelligence daily for elements of the BCD or contemplates dimmental intelligence daily for elements of the BCD or contemplates dimmental intelligence daily for elements of the BCD or contemplates dimmental intelligence daily for elements of the BCD or contemplates dimmental intelligence daily for elements of the BCD or contemplates dimmental intelligence daily for elements of the BCD or contemplates dimmental intelligence Bullatin, I believe that their relationship should be clarified.

At the time the Planning and Coordination Staff, MIA, considers the feasibility of establishing a single military indications center in MIA, consideration should be given to the margar of that function under the Sational Indications Center. This is not to say that there is no requirement for scenthing like a military combat information center in MIA.

# 5. Collection Requirements Pacility and Registry (Appendix, page 3, para, 50)

The Collection Requirements Registry appears to be a step in the right direction, but it must be remembered that proper consolidation of requirements—military, political, and economic—is the real objective of the Joint Study Group. Moreover, just as nounilitary collectors may frequently be able to service military requirements, so military collectors may often be in the best position to service requirements from other members of the community. The matter of establishing an appropriate community—wide requirements facility and registry is currently under study by an interegency group, and it would seem most desirable to phase the creation of any separate military facility slower with the development of the overall arrangement so that unnecessary duplication and bottlemecking can be avoided.

#### 6. Military Attaches (Appendix, page 3, pare. 52)

We value the intelligence gathering work of the Attache Services not only in matters purely military but also in many countries of the world for their relationships with, and insights into, key personalities in government, who, increasingly those days, are military menties in government, who, increasingly those days, are military menties hope that arrangements can be used for attache coverage of many geographical areas as yet uncovered.

## 7. MAAG Collaboration (Appendix, page 3, page, 5g(1))

The istegration of appropriate MAAG reporting activities into the military intelligence machinery as provided for by the JCS in September 1959, and reaffirmed in the present proposals, in most desirable.

## 8. Research and Development (Appendix, page 4, page, 5h)

The proposal with respect to research and development, review and coordination is a minimum.

#### 9. Metimetes (Appendix, page 7, pare. 58(5))

The meaning of this paregraph is not clear to me. In view of CIA's statutory responsibilities in the fields of intelligence relating to national security, I am particularly interested in any procedures affecting national estimates, not only as they are touched upon in this paragraph but elsewhere in the memorandum. The fullowing points indicate areas where clarification would be most velocus:

- a. The link between the estimates of the HIA and the National Intelligence fatimates.
- b. The relationship between contributions to USIS estimates from the Director, MIA, and the Director of Intelligence, J-2, the Joint Staff.
- c. The method by which USIE could continue to have the benefit of the views and research of particular service intelligence agencies.

#### 10. J-2, Joint Staff (Appendix, page 6, pers. 6)

Responsibilities set forth for the J-2 secs to be sometime captiontive of those to be assumed by the MIA, and possibly some clarification should be sought.

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Drafted:O/DD/T:RAnory, Jr HSkeldon: Skent:mbs/10, 11, 13 March 1961
Revised:O/DD/I:mhs/13 March 1961
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